



The Implementation of Full Costing at VILNIUS UNIVERSITY

BSRUN Workshop: University of Latvia
23 March 2012, Riga

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Vilnius University at a glance

Established in 1579

12 faculties, 7 institutes, 4 study and research centers

Students: Total - 21562

Personnel: Total - 3758, Academic staff - 1347,
Research Fellows – 496

Income in 2011 – 101,370.0 (thou. €),
Expenditure in 2011 – 97,852.0 (thou. €)



The Current Status of Implementation of Full Costing

Developing full costing methodology

Overview of the best practices

Analysis of processes

Presentation to University's society

Trial calculations



Objectives of Full Costing at Vilnius University

Rationalize internal budget allocation process

Support an analysis of institutional activities

Determinate indirect costs of each activity

Know the real costs of each activity

Set the relevant prices

....



Full Costing system scheme (1)

Central Administration
Library
Centre of Information Technology Development

Career Centre
Cultural Centre
E-learning and Examination Centre

Directorate of Maintenance and Service
Directorate of Construction and Repairs

DIFF.
COST
DRIVERS

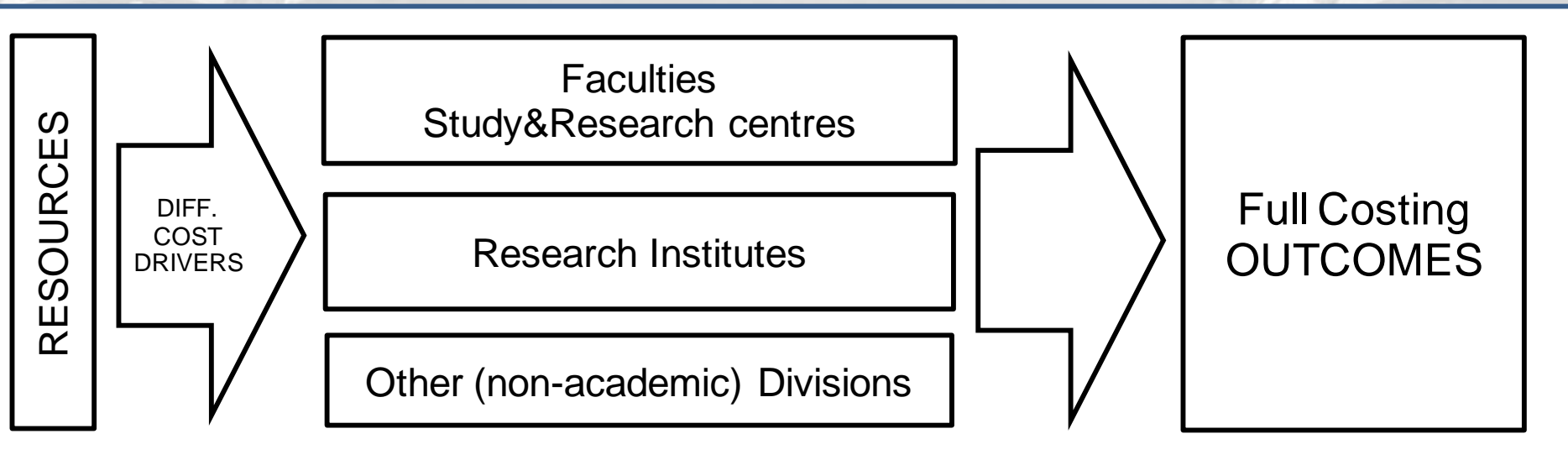
Faculties
Study&Research centres

Research Institutes

Other (non-academic) Divisions



Full Costing system scheme (2)





The Principles and Preconditions of Full Cost model (1)

ABC methodology

The application includes all activities

Operational costs are attributed directly (if feasible)

Administrative costs are attributed using different drivers

No cost distribution within administrative departments



The Principles and Preconditions of Full Cost model (2)

Work time allocation

Lecturers – 2/3 teaching, 1/3 research

Scientists – 1/1 research (internally funded)

Administrative staff – direct or via staff cost driver



Full Cost Model and Integration of University Data System

We need more data than we currently have..

One place for all the data

Different classifiers or no classifiers required for the Full Costing



Issues to discuss

Specific software vs. own software

Resistance to changes

“Social inequality”

Time allocation method